

GENERAL FUND ESTIMATE SUMMARY

Annex 1

2007/08		2008/09		2009/10 Budget			
Actual	Original Estimate	Revised Estimate		Annex no.	Gross Expenditure	Gross Income	Net Expenditure
£000	£000	£000			£000	£000	£000
2,508	2,728	2,542	Leader's Portfolio	2	2,692	203	2,489
838	1,034	1,089	Community Wellbeing	3	1,243	62	1,181
1,217	1,969	1,515	Finance & Performance Management	4	40,205	38,596	1,609
(664)	(601)	(438)	Corporate Support Services & ICT	5	1,169	1,500	(331)
1,033	1,941	1,941	Housing	6	2,415	1,092	1,323
3,445	3,569	3,615	Leisure & Young People	7	5,636	1,840	3,796
1,638	1,792	1,331	Civil Engineering & Maintenance	8	3,666	2,038	1,628
2,542	2,744	2,502	Planning & Economic Development	9	4,228	1,288	2,940
7,832	6,465	6,600	Environmental Protection	10	8,353	1,234	7,119
(1,023)	(87)	(281)	Other Income		0	90	(90)
19,366	21,554	20,416	Net Cost of Services		69,607	47,943	21,664
(3,616)	(3,099)	(3,537)	Interest and Investment Income		0	2,142	(2,142)
2,213	2,050	2,224	Interest Payable (Inc. HRA)		1,310	0	1,310
1,696	416	404	Pensions Interest/Return		4,071	3,667	404
19,659	20,921	19,507	Net Operating Expenditure		74,988	53,752	21,236
(1,977)	(2,601)	(2,659)	Depreciation Reversals & Other adj		202	2,131	(1,929)
701	219	525	Contribution to/(from) Other Reserves		0	763	(763)
(265)	(1,078)	(217)	Contribution to/(from) DDF		0	1,181	(1,181)
(1,459)	(414)	(109)	FRS 17 Adjustment		0	52	(52)
16,659	17,047	17,047	To be met from Government Grants and Local Taxpayers		75,190	57,879	17,311
16,180	17,172	16,909	Continuing Services Budget				17,433
460	1,085	1,243	CSB - Growth				674
(682)	(1,429)	(1,630)	CSB - Savings				(33)
(222)	(344)	(387)	Total Growth (Net)	11			641
15,958	16,828	16,522	Total Continuing Services Budget				18,074
2,558	1,600	2,177	DDF - Expenditure				1,713
(2,293)	(522)	(1,960)	DDF - One Off Savings				(532)
265	1,078	217	Total District Development Fund	12			1,181
436	(859)	308	Appropriations to/(from) other Reserves				(1,944)
16,659	17,047	17,047					17,311

General Fund Estimate Summary

2007/08	2008/09			2009/10		
Actual	Original	Revised		Gross	Gross	Net
£000	Estimate	Estimate		Expend	Income	Expend
	£000	£000		£000	£000	£000
Direct Services						
265	326	347	Elections	494	203	291
1,393	1,424	1,357	Corporate Activities	1,381	0	1,381
810	932	808	Member Activities	786	0	786
40	46	30	Other Activities	31	0	31
2,508	2,728	2,542	Total (Transferred to GF Summary)	2,692	203	2,489
Support and Trading Services						
326	309	303	Democratic Services	310	0	310
315	485	435	Public Relations and Information	514	0	514
(187)	(232)	(461)	Recharged to this Portfolio	(515)	0	(515)
(454)	(562)	(277)	Recharged to other Portfolio's	(309)	0	(309)
0	0	0	Total	0	0	0
2,508	2,728	2,542	Portfolio Total	2,692	203	2,489
2,504	2,762	2,624	Continuing Services Budget			2,545
0	65	64	Continuing Services Budget - Growth			25
0	(134)	(152)	Continuing Services Budget - Savings			(10)
2,504	2,693	2,536	Total Continuing Services Budget			2,560
4	35	17	District Development Fund - Expenditure			20
0	0	(11)	District Development Fund - Savings			(91)
4	35	6	Total District Development Fund			(71)
2,508	2,728	2,542	Portfolio Total			2,489

General Fund Estimate Summary

2007/08	2008/09			2009/10	
Actual	Original Estimate	Revised Estimate		Gross Expend	Net Expend
£000	£000	£000		£000	£000
Direct Services					
151	175	195	Emergency Planning	202	202
386	403	389	Voluntary Sector	424	412
284	438	487	Safer Communities	599	549
17	18	18	Travel Schemes	18	18
838	1,034	1,089	Total Direct	1,243	1,181
838	1,034	1,089	Total (Transferred to GF Summary)	1,243	1,181
838	910	1,018	Continuing Services Budget		1,118
0	115	73	Continuing Services Budget - Growth		55
0	0	0	Continuing Services Budget - Savings		(3)
838	1,025	1,091	Total Continuing Services Budget		1,170
0	9	14	District Development Fund - Expenditure		11
0	0	(16)	District Development Fund - Savings		0
0	9	(2)	Total District Development Fund		11
838	1,034	1,089	Portfolio Total		1,181

General Fund Estimate Summary

2007/08	2008/09			2009/10		
Actual	Original	Revised		Gross	Gross	Net
£000	Estimate	Estimate		Expend	Income	Expend
	£000	£000		£000	£000	£000
Direct Services						
444	760	828	Housing Benefits	38,740	38,004	736
1,086	1,143	1,225	Local Taxation	1,761	544	1,217
(313)	66	(538)	Other Activities	(296)	48	(344)
1,217	1,969	1,515	Total (Transferred to GF Summary)	40,205	38,596	1,609
Support and Trading Services						
1,495	1,557	1,608	Finance Support Services	1,780	111	1,669
229	240	238	Internal Audit	248	0	248
177	222	145	Performance Management Unit	155	0	155
(613)	(651)	(848)	Recharged to this Portfolio	(930)	(47)	(883)
(1,288)	(1,368)	(1,143)	Recharged to other Portfolios	(1,253)	(64)	(1,189)
0	0	0	Total	0	0	0
1,217	1,969	1,515	Portfolio Total	40,205	38,596	1,609
1,217	1,883	1,883	Continuing Services Budget			1,478
0	325	155	Continuing Services Budget - Growth			132
0	(300)	(258)	Continuing Services Budget - Savings			(10)
1,217	1,908	1,780	Total Continuing Services Budget			1,600
0	61	383	District Development Fund - Expenditure			56
0	0	(648)	District Development Fund - Savings			(47)
0	61	(265)	Total District Development Fund			9
1,217	1,969	1,515	Portfolio Total			1,609

Corporate Support & ICT Services

Annex 5

General Fund Estimate Summary

2007/08	2008/09			2009/10		
Actual	Original	Revised		Gross	Gross	Net
£000	Estimate	Estimate		Expend	Income	Expend
£000	£000	£000		£000	£000	£000
Direct Services						
(824)	(780)	(730)	Land & Property	342	1,101	(759)
208	173	305	Other Activities	554	150	404
(616)	(607)	(425)	Total Direct	896	1,251	(355)
Regulatory Services						
(4)	18	46	Licensing & Registrations	158	101	57
(44)	(12)	(59)	Hackney Carriages Licensing	115	148	(33)
(48)	6	(13)	Total Regulatory	273	249	24
(664)	(601)	(438)	Total (Transferred to GF Summary)	1,169	1,500	(331)
Support and Trading Services						
1,363	1,453	1,344	Legal & Administration Services	1,501	51	1,450
1,590	1,920	1,910	Accommodation Services	1,798	19	1,779
3,210	3,804	3,101	Other Support Services	3,125	72	3,053
(1,987)	(2,314)	(2,402)	Recharged to this Portfolio	(2,428)	(54)	(2,374)
(4,176)	(4,863)	(3,953)	Recharged to other Portfolios	(3,996)	(88)	(3,908)
0	0	0	Total	0	0	0
(664)	(601)	(438)	Portfolio Total	1,169	1,500	(331)
(827)	(1,094)	(1,084)	Continuing Services Budget			(524)
48	24	279	Continuing Services Budget - Growth			0
(85)	(11)	(43)	Continuing Services Budget - Savings			(40)
(864)	(1,081)	(848)	Total Continuing Services Budget			(564)
226	480	523	District Development Fund - Expenditure			233
(26)	0	(113)	District Development Fund - Savings			0
200	480	410	Total District Development Fund			233
(664)	(601)	(438)	Portfolio Total			(331)

Housing

Annex 6

General Fund Estimate Summary

2007/08	2008/09			2009/10		
<i>Actual</i> £000	<i>Original</i> Estimate £000	<i>Revised</i> Estimate £000		Gross Expend £000	Gross Income £000	Net Expend £000
Direct Services						
250	956	654	Private Sector Housing	1,334	592	742
220	242	274	Homeless	512	222	290
41	47	43	Housing Strategy	44	0	44
522	696	970	Affordable Housing Grants	247	0	247
0	0	0	Leasehold Services Administration	278	278	0
Portfolio Total						
1,033	1,941	1,941	(Transferred to GF Summary)	2,415	1,092	1,323
873	1,556	1,569	Continuing Services Budget			1,291
143	361	360	Continuing Services Budget - Growth			12
0	0	0	Continuing Services Budget - Savings			0
Total Continuing Services Budget				1,303		
17	24	12	District Development Fund - Expenditure			20
0	0	0	District Development Fund - Savings			0
Total District Development Fund				20		
Portfolio Total				1,323		

Leisure & Young People

Annex 7

General Fund Estimate Summary

2007/08	2008/09			2009/10		
Actual £000	Original Estimate £000	Revised Estimate £000		Gross Expend £000	Gross Income £000	Net Expend £000
Direct Services						
1,886	1,759	1,793	Leisure Facilities	2,182	224	1,958
729	791	735	Arts & Museum	855	104	751
671	757	784	Parks & Grounds	795	4	791
(530)	(447)	(365)	North Weald Centre	920	1,361	(441)
689	709	668	Sports Development & Other Miscellaneous Amenities	884	147	737
3,445	3,569	3,615	Total (Transferred to GF Summary)	5,636	1,840	3,796
Support and Trading Services						
130	124	123	Community & Culture Administration	116	0	116
(111)	(107)	(106)	Recharged to this Portfolio	(100)	0	(100)
(19)	(17)	(17)	Recharged to other Portfolio's	(16)	0	(16)
0	0	0	Total	0	0	0
3,445	3,569	3,615	Portfolio Total	5,636	1,840	3,796
3,321	3,600	3,466	Continuing Services Budget			3,591
11	0	67	Continuing Services Budget - Growth			119
(11)	(36)	0	Continuing Services Budget - Savings			(68)
3,321	3,564	3,533	Total Continuing Services Budget			3,642
259	5	209	District Development Fund - Expenditure			217
(135)	0	(127)	District Development Fund - Savings			(63)
124	5	82	Total District Development Fund			154
3,445	3,569	3,615	Portfolio Total			3,796

Civil Engineering & Maintenance

Annex 8

General Fund Estimate Summary

2007/08 Actual £000's	2008/09 Original Estimate £000's		Revised Estimate £000's		Gross Expend £000's	2009/10 Gross Income £000's	Net Expend £000's
Direct Services							
436	434	392	Highways		562	155	407
(358)	(339)	(417)	Car Parking		1,213	1,607	(394)
634	787	640	Land Drainage & Sewerage		848	6	842
188	227	198	Countrycare		222	20	202
738	683	518	Concessionary Fares		821	250	571
1,638	1,792	1,331	Total (Transferred to GF Summary)		3,666	2,038	1,628
Support and Trading Services							
429	438	321	Engineering, Drainage & Water		338	1	337
1,040	1,120	1,064	Grounds Maintenance		1,260	143	1,117
197	232	186	Fleet Management		426	256	170
(490)	(527)	(509)	Recharged To This Portfolio		(681)	(134)	(547)
(1,176)	(1,263)	(1,062)	Recharged To Other Portfolio's		(1,343)	(266)	(1,077)
0	0	0	Total		0	0	0
1,638	1,792	1,331	Portfolio Total		3,666	2,038	1,628
1,539	1,833	1,577	Continuing Services Budget				1,569
152	32	45	Continuing Services Budget - Growth				8
(106)	(163)	(190)	Continuing Services Budget - Savings				0
1,585	1,702	1,432	Total Continuing Services Budget				1,577
279	325	179	Development Fund - Expenditure				292
(226)	(235)	(280)	Development Fund - Savings				(241)
53	90	(101)	Total District Development Fund				51
1,638	1,792	1,331	Portfolio Total				1,628

General Fund Estimate Summary

2007/08 Actual £000	2008/09 Original Estimate £000	2008/09 Revised Estimate £000		Gross Expend £000	2009/10 Gross Income £000	Net Expend £000
Direct Services						
122	182	164	Economic Development	218	0	218
21	23	17	Bus Shelters	19	0	19
70	91	55	Environmental Co-Ordination	55	0	55
172	209	187	Conservation Policy	214	0	214
451	688	487	Forward Planning	780	16	764
124	131	183	Town Centre Enhancements	181	4	177
960	1,324	1,093	Total Direct Services	1,467	20	1,447
Regulatory Services						
237	240	417	Planning Appeals	454	3	451
583	521	509	Development Control Enforcement	520	0	520
598	483	317	Development Control	971	623	348
0	0	0	Building Control Fee Earning	642	642	0
164	176	166	Building Control Non Fee Earning	174	0	174
1,582	1,420	1,409	Total Regulatory Services	2,761	1,268	1,493
2,542	2,744	2,502	Total (Transferred to GF Summary)	4,228	1,288	2,940
Support and Trading Services						
353	438	367	Planning Administration	443	12	431
320	341	272	Planning Policy	325	0	325
(634)	(734)	(569)	Recharged to this Portfolio	(684)	(11)	(673)
(39)	(45)	(70)	Recharged to other Portfolios	(84)	(1)	(83)
0	0	0	Total	0	0	0
2,542	2,744	2,502	Portfolio Total	4,228	1,288	2,940
2,542	2,324	2,207	Continuing Services Budget			2,296
0	20	90	Continuing Services Budget - Growth			0
0	(27)	(97)	Continuing Services Budget - Savings			0
2,542	2,317	2,200	Total Continuing Services Budget			2,296
0	627	564	District Development Fund - Expenditure			644
0	(200)	(262)	District Development Fund - Savings			0
0	427	302	Total District Development Fund			644
2,542	2,744	2,502	Portfolio Total			2,940

Environmental Protection

Annex 10

General Fund Estimate Summary

2007/08 Actual £000's	2008/09 Original Estimate £000's		Revised Estimate £000's	2009/10 Gross Expend £000's	2009/10 Gross Income £000's	Net Expend £000's
Direct Services						
1,281	1,453	1,526	Environmental Health	1,776	58	1,718
6,551	5,012	5,074	Waste Management	6,577	1,176	5,401
7,832	6,465	6,600	Total Direct	8,353	1,234	7,119
Support and Trading Services						
352	361	341	Environmental Policy Group	367	0	367
368	378	369	Environmental Administration	352	0	352
314	321	293	Environmental Finance	313	0	313
(414)	(424)	(431)	Recharged To This Portfolio	(414)	0	(414)
(620)	(636)	(572)	Recharged To Other Portfolio's	(618)		(618)
0	0	0	Total	0	0	0
7,832	6,465	6,600	Portfolio Total	8,353	1,234	7,119
6,816	7,040	7,118	Continuing Services Budget			6,695
2	143	106	Continuing Services Budget - Growth			214
0	(752)	(880)	Continuing Services Budget - Savings			(10)
6,818	6,431	6,344	Total Continuing Services Budget			6,899
1,070	34	276	Development Fund - Expenditure			220
(56)	0	(20)	Development Fund - Savings			0
1,014	34	256	Total District Development Fund			220
7,832	6,465	6,600	Portfolio Total			7,119

CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST			Original	Revised	Estimate	Estimate	Estimate	Estimate
Portfolio	Service		2008/09 £000's	2008/09 £000's	2009/10 £000's	2010/11 £000's	2011/12 £000's	2012/13 £000's
Leaders Portfolio	Corporate Policy Making	Top Management Structure Salary Savings	(128)	(144)				
	Corporate Policy Making	Development of Community Strategy	10	10				
	Democratic Services	Committee Attendance Allowances		5				
	Democratic Services	Webcasting Project	25	7				
	Public Relations & Information	Consultation			(10)			
	Public Relations & Information	Website Officer			25			
	Subscriptions	Disbanding of the Essex Local Govt Association	(6)					
	Civic and Member	Members Allowances	30	42				
	Electoral Registration	Savings on postages		(8)				
		Total Leaders Portfolio		(69)	(88)	15	0	0
Community Wellbeing	Safer Communities	CCTV Operations Officer	28	21	12			
	Safer Communities	ASB Investigations Officer	47	30	25			
	Safer Communities	Equipment and maintenance	5	5				
	Safer Communities	CCTV replacement and maintenance	35	17	18			
	Grants to Voluntary Orgs	Furniture Exchange Scheme cost reduction			(3)			
	Total Community Wellbeing		115	73	52	0	0	0
Finance & Performance Management	Finance Miscellaneous	Increase in Employers Pension Conts (Act Val 2007)	92	92	93	92		
	External Audit	Increase in External Audit Fees	20	20				
	Finance Miscellaneous	Restructuring savings	(300)	(258)				
	Finance Miscellaneous	Finance contingency	175					
	Accountancy	Staff costs Post FAC/15			(10)			
	Housing Benefits/Local Taxation	Replacement Revenues & Benefits System	16	16	4			
	Housing Benefits	Housing Benefit Admin Subsidy settlement reductions	22	22	33	30		
	Housing Benefits	Systems Admin Officer - Excess cost of post				13		
	Performance Management Unit	Ten Performance Manager		5	2			
	Total Finance and Performance Management		25	(103)	122	135	0	0

CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST			Original	Revised	Estimate	Estimate	Estimate	Estimate	
Portfolio	Service		2008/09 £000's	2008/09 £000's	2009/10 £000's	2010/11 £000's	2011/12 £000's	2012/13 £000's	
Corporate Support Services & ICT	Industrial Estates	Langston Road Industrial Estate - Temporary Car Parking	24	24					
	Industrial Estates	Langston Road Industrial Estate - Commission		(5)					
	Local Land Charges	Reduced Income from fees & Charges		175					
	Local Land Charges	Reduction in search costs to Essex County Council		(31)					
	All Services	New Mobile Phone Contract	(5)	(7)					
	ICT	Webcasting Project		18					
	ICT	Network maintenance			(20)				
	Human Resources	Recruitment & Retention savings			(20)				
	Hackney Carriage Licensing	Increased Income from Fees	(6)						
	Energy Sites	Energy Costs Offices		45					
	Energy Sites	Energy Costs Depots		17					
	Total Corporate Support Services & ICT			13	236	(40)	0	0	0
	Housing	Private Sector Housing	Environmental Health Practitioner	30	18	12			
Private Sector Housing		Finders Fee Scheme		10					
Reinstatement Grants		End of Subsidy	331	332					
Total Housing			361	360	12	0	0	0	
Leisure & Young People	Leisure Management	Leisure Centre Income Share	(36)						
	Leisure Services	Increased Energy Costs		10					
	Leisure Facilities	Epping Sports centre new contract		33	107				
	Waltham Abbet Sports Centre	Cessation of joint use agreement			(68)	(202)			
	Youth Council	Youth Council			12				
	North Weald Airfield	Additional Overtime		6					
	North Weald Airfield	Casual Staffing		5					
	North Weald Airfield	NDR Increase		13					
Total Leisure			(36)	67	51	(202)	0	0	
Environmental Protection	Contaminated Land	Bobbingworth Tip Maintenance			7				
	Pest Control	Reduced cost of contract		(4)	(10)				
	Waste Management	New Contract	(604)	(604)					
	Waste Management	Changes to Service			150	150			
	Waste Management	Weed Spraying & Tipping Away	(148)	(148)					
	Waste Management	Recycling Credits		(124)					
	Waste Management	Safer, Cleaner and Greener	59	59					
	Abandoned Vehicles	Fees and Charges		20					
	Neighbourhoods / Rapid Response	Safer, Cleaner and Greener	76	19	57				
	Animal Welfare	Stray Dogs	8	8					
	Total Environmental Protection			(609)	(774)	204	150	0	0

CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST

Portfolio	Service		Original	Revised	Estimate	Estimate	Estimate	Estimate
			2008/09 £000's	2008/09 £000's	2009/10 £000's	2010/11 £000's	2011/12 £000's	2012/13 £000's
Planning & Economic Development	Building Control	Reduced Income		80				
	Building Control	Building Control Ring Fence		(80)				
	Development Control	Pre-Application Fee Consultancy	20	(10)				
	Development Control	Pre-application Advice Fee Income	(20)	10				
	Forward Planning	Strategic Environmental Assessment	(7)	(7)				
	Total Planning & Economic Development			(7)	(7)	0	0	0
Civil Engineering & Maintenance	Off Street Car Parking	Additional staffing costs	6	7				
	On Street Car Parking	Additional staffing costs	6	8				
	On Street Car Parking	Additional staffing costs	(6)	(8)				
	Off Street Car Parking	Additional costs of new contract	10	15				
	On Street Car Parking	Additional costs of new contract	10	15				
	On Street Car Parking	Additional costs of new contract	(10)	(15)				
	Off Street Car Parking	Reduced Maintenance	(14)	(14)				
	Concessionary Fares	Bus pass savings	(133)	(133)				
	Fleet Operations	Increased MOT income		(20)				
	Land Drainage	Out of hours standby			8			
Total Civil Engineering & Maintenance			(131)	(145)	8	0	0	0
Other Items	Car Leasing	Amendments to Scheme	(6)	(6)				
	Investment Interest	Reduction due to lower interest rates			217	19	33	
	Total CSB			(344)	(387)	641	102	33

DISTRICT DEVELOPMENT FUND			Original	B/F from	Revised	Estimate	Estimate	Estimate	Estimate
Portfolio	Service		2008/09	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13
			£000's	£000's	£000's	£000's	£000's	£000's	£000's
Leaders	Democratic Services	Webcasting Project	4		6				
	Elections	No District Elections (May 2009)				(90)			
	Electoral Registration	Cost savings on printing			(6)				
	Electoral Registration	Grant on-line Register of Electors			(5)	(1)			
	Public Relations	Improvements to Main Reception Area	31		11	20			
	Total Leaders		35	0	6	(71)	0	0	0
Community Wellbeing	Safer Communities	ASB Investigator training	2		2				
	Safer Communities	Protective clothing	5		5				
	Safer Communities	Police community safety accreditation	2		2				
	Safer Communities	Safer Communities Project HO Funded		16	5	11			
	Grants to Voluntary Orgs	Furniture Exchange Scheme Suspended			(16)				
	Total Community Wellbeing		9	16	(2)	11	0	0	0
Finance & Performance Management	Finance Miscellaneous	Asset Register		20	20				
	Finance Miscellaneous	Asset Register - HRA contribution			(10)				
	Finance Miscellaneous	Finance System Outstanding Commitments	14	5	19				
	Finance Miscellaneous	Transfer of excess Reserves on Insurance Fund			(460)	(25)			
	Finance Miscellaneous	Area Based Grant			(22)	(22)	(22)		
	Finance Miscellaneous	Area Based Grant Expenditure				44	22		
	Finance Miscellaneous	Restructuring savings			(110)				
	Housing Benefits	Cover for Maternity leave		40	40				
	Housing Benefits	Hit squad to improve performance			23	12			
	Housing Benefits	DWP residual grant aided admin costs		8	8				
	Housing Benefits	Electronic Document management	7		0				
	Housing Benefits	Local Housing Allowance Implementation Costs		65	65				
	Housing Benefits	HBSD/IAD Scan Funding Grant		(14)	(14)				
	Housing Benefits	HBSD/IAD Scan Funding Costs		14	14				
	Housing Benefits	Employment Support Allowance			(30)				
	Housing Benefits	Employment Support Allowance Implementation Cost			30				
	Housing Benefits	Customer Account Management			(2)				
	Housing Benefits	Customer Account Management Implementation Costs			2				
	Housing Benefits/Local Taxation	Replacement Revenues & Benefits system	40	82	122				
	External Audit	Increase in External Audit Fees			37				
	Insurance/Risk Management	Implementation of Risk Management Strategy		3	3				
	Total Finance & Performance Management		61	223	(265)	9	0	0	0

DISTRICT DEVELOPMENT FUND			Original	B/F from	Revised	Estimate	Estimate	Estimate	Estimate
Portfolio	Service		2008/09	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13
			£000's	£000's	£000's	£000's	£000's	£000's	£000's
Corporate Support Services & ICT	NWA Strategy Action Plan	North Weald Airfield action plan.				50			
	Legal Services	Data capture re Land Terrier	11			11			
	Legal Services	Computerisation of Land Terrier records	17			17			
	Legal Services	Registration of Unregistered Titles	42	(1)		31			
	Legal Services	Office Equipment	3	(1)	0				
	Local Land Charges	New IT system			10				
	Land Charges	Reduced Income			75				
	Human Resources	Recruitment & Retention			(74)				
	Office Accommodation	Essential Work to Civic Offices	77	(1)	62	45	74	40	
	Office Accommodation	Potential Accommodation Changes	100		100				
	Office Accommodation	Civic Offices Environmental Imps Comfort Cooling	100	8	108				
	Facilities Management	Quality Assurance & Accreditation BS EN ISO 9001				19			
	Unappropriated Land	Consultant's Fees - Dev Potential of Council Car Parks			13				
	Unappropriated Land	Consultant's Fees & site surveys Langston Rd Depot			13				
	Non HRA Building Maintenance	Planned Building Maintenance Programme	130	204	142	10	38	52	
	Energy Sites	Energy Costs Offices				40			
	Energy Sites	Energy Costs Depots				10			
	Hackney Carriage Licensing	Increased Income from Fees			(29)				
Licensing & Registration	Increased Income from Fees			(10)					
Total Corporate Support Services & ICT			480	235	410	233	112	92	0
Housing	Homelessness	Homelessness Prevention Officers		8	8				
	Homelessness	Rental loan scheme				20			
	Private Sector Housing	Housing strategy and empty homes surveys	8						
	Private Sector Housing	House Condition Survey					55		
	Private Sector Housing	Consultancy Private Sector Assistance Policy	15	(1)	2				
	Private Sector Housing	Handyperson Scheme	1	1	2				
Total Housing			24	8	12	20	55	0	0

DISTRICT DEVELOPMENT FUND			Original	B/F from	Revised	Estimate	Estimate	Estimate	Estimate
Portfolio	Service		2008/09 £000's	2008/09 £000's	2008/09 £000's	2009/10 £000's	2010/11 £000's	2011/12 £000's	2012/13 £000's
Leisure	Loughton Leisure Centre	Mediation		15		15			
	Community Development	Provision of Portakabin		4	4				
	North Weald Airfield	High Voltage Distribution Network 5 yr Programme	5	(2)	3				
	North Weald Airfield	Maintenance		2	2				
	North Weald Airfield	Loss of income Hangar 1 (3Qtrs)			64				
	North Weald Airfield	Empty Property NNDR re Hangar 1 (3 Qtrs)			18				
	North Weald Airfield	Increased Overtime			15				
	North Weald Airfield	Casual Staffing				6			
	North Weald Airfield	Aviation Consultant				20			
	North Weald Airfield	Increased Energy Costs				10			
	Community Development	Additional Projects			32	12			
	Community Development	Additional Projects			(32)	(12)			
	Community Development	Youth Council			1				
	Sports Development	Additional Projects		1	60	12			
	Sports Development	Additional Projects			(60)	(12)			
	Leisure Facilities	Free Swimming Programme - Over 60's				39			
	Leisure Facilities	Free Swimming Programme - Over 60's				(39)			
	Leisure Facilities	Possible redundancies			10	55			
	Leisure Management	Leisure Centre Income Share			(35)				
	Limes Farm Hall	Costs of Management/Admin/Mtc/Repairs				48			
Total Leisure			5	20	82	154	0	0	0
Environmental Protection	Waste Management	Subscription to procurement hub	7		7				
	Waste Management	Safer, Cleaner and Greener	5		5				
	Waste Management	Refuse Vehicle Maintenance			60				
	Waste Management	Changes to Service				215			
	Waste Management	Additional recycling sacks			162				
	Neighbourhoods / Rapid Response	Safer, Cleaner and Greener	18		18				
	Pollution Control	Air Quality Management Area	4		4				
	Pollution Control	Air Quality Modelling			20				
	Pollution Control	Air Quality Modelling Grant			(20)				
	Contaminated Land	Bobbingworth Tip Maintenance				5			
Total Environmental Protection			34	0	256	220	0	0	0

DISTRICT DEVELOPMENT FUND			Original	B/F from	Revised	Estimate	Estimate	Estimate	Estimate	
Portfolio	Service		2008/09 £000's	2007/08 2008/09 £000's	2008/09 £000's	2009/10 £000's	2010/11 £000's	2011/12 £000's	2012/13 £000's	
Planning & Economic Development	Economic Development	Developing Business Networks	5		3	2				
	Economic Development	Enhanced Business Contacts		4	2	2				
	Economic Development	Town Centre Manager	35		15	20				
	Forward Planning	High Hedges Legislation - Staffing	4		4					
	Forward Planning	Technical Planning Officer -Tree Preservation	14		14					
	Forward Planning	Local Development Framework	288	5	77	432	475	153		
	Forward Planning	Costs - 1 Connaught Avenue.			43					
	Forward Planning	Contingency for Appeals				100				
	Forward Planning	Costs - Wansfell College			42					
	Forward Planning	Gypsy & Travellers Accommodation - Consultants fees			19					
	Forward Planning	Loughton Broadway/Epping Design Brief			66					
	Planning Services	Planning Delivery Grant 2	27		17	10				
	Planning Services	Planning Delivery Grant 3	14		14					
	Planning Services	Planning Delivery Grant 4	38		27	13				
	Planning Services	Planning Delivery Grant 4	(40)		(40)					
	Planning Services	Planning Delivery Grant 5	160		139	21				
	Planning Services	Planning Delivery Grant 5	(160)		(160)					
	Planning Services	Housing and Planning Delivery Grant			62					
	Planning Services	Housing and Planning Delivery Grant			(62)					
	Tourism	Rural Projects and Tourism Officer	30		8	22				
	Tourism	Tourism Summit		2	2					
	Town Centre Enhancements	Improvements Grant Waltham Abbey TC		20	10	10				
	Town Centre Enhancements	Town Centre Support	12			12		12		
Total Planning & Economic Development			427	31	302	644	487	153	0	
Civil Engineering & Maintenance	Land Drainage	Remedial Works Principal Ordinary Watercourses	90	85	27	148				
	Land Drainage	Senior Engineer (2 Years)		32	45					
	Land Drainage	Reimbursement from Environment Agency		(32)	(45)					
	Countryside	Veteran Tree Project		3	3					
	Highways	replacement vandalised name plates			8	3				
	Grounds Maintenance	Increased petrol costs			13					
	Concessionary Fares	New National Scheme - Costs	235	52	83	141	247			
	Concessionary Fares	New National Scheme - Grant	(235)		(235)	(241)	(247)			
Total Civil Engineering & Maintenance			90	140	(101)	51	0	0	0	
Total Portfolio District Development Fund			1,165	673	700	1,271	0	654	245	0
Other Items	Increased Investment Interest				(264)					
	Second Homes Discount Allowance		(87)		(87)	(90)				
	Backdated Housing Grant				(12)					
	Lost Investment Interest									
	Transfer from Debenture Reserve				(120)					
Total District Development Fund			1,078	673	217	1,181	654	245	0	